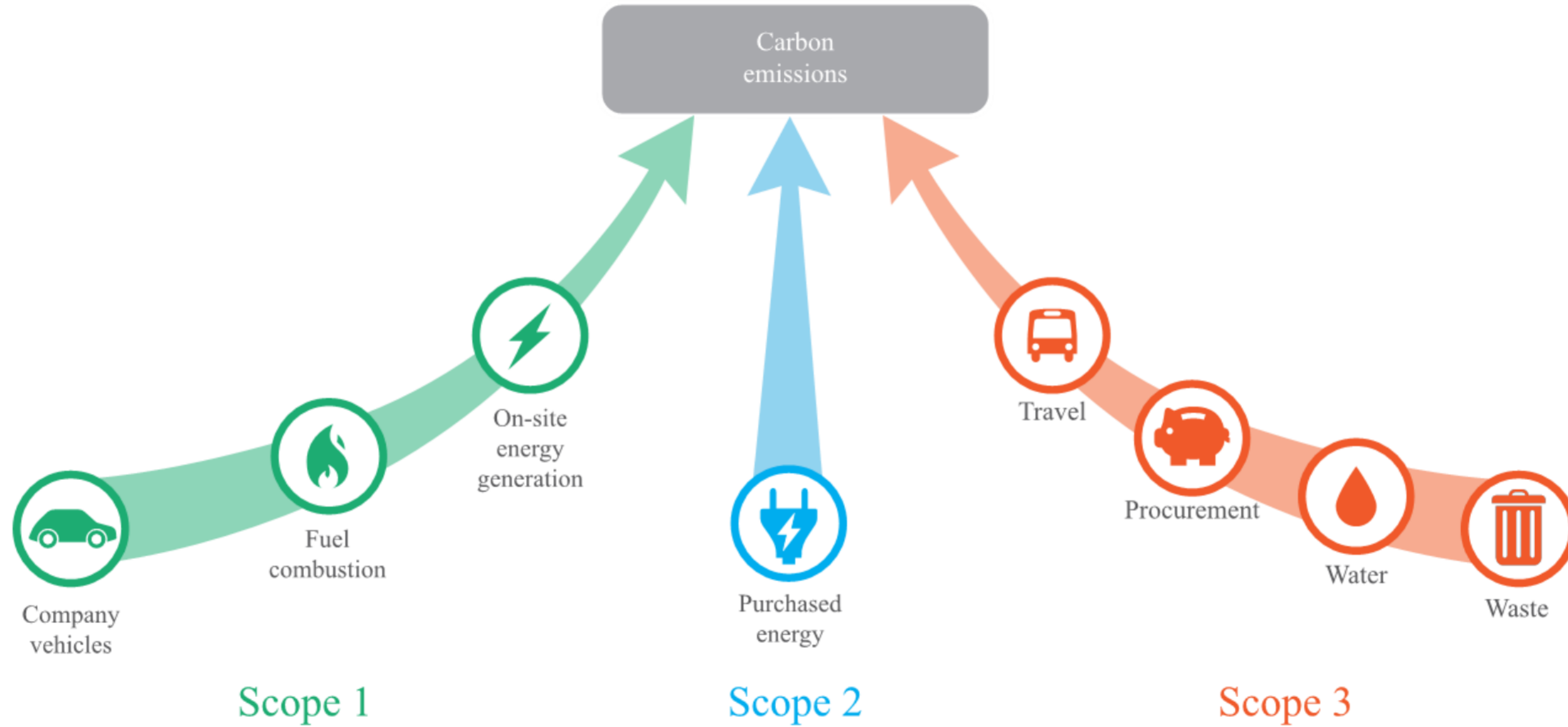


# How to achieve climate business ambitions?

Kirsty Green-Mann  
Head of Corporate Responsibility  
March 2023

# Scope 1, 2 & 3



# How to achieve climate business ambitions?

**Apply a data driven approach** – focus on the most material elements

**Determine level of ambition.** Where are we now and where do we want to get to?

**Consider the context** and business drivers for climate action?

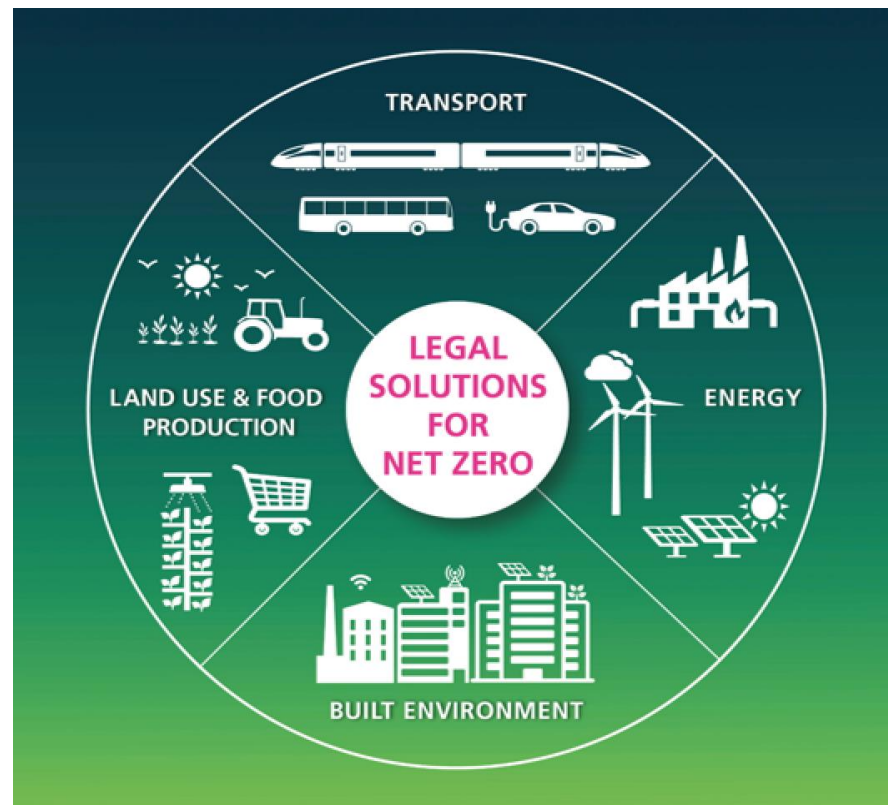


**Maximise impact** taking a collaborative and holistic approach

**Reflect, Learn and Adapt**

# Context and Business Drivers

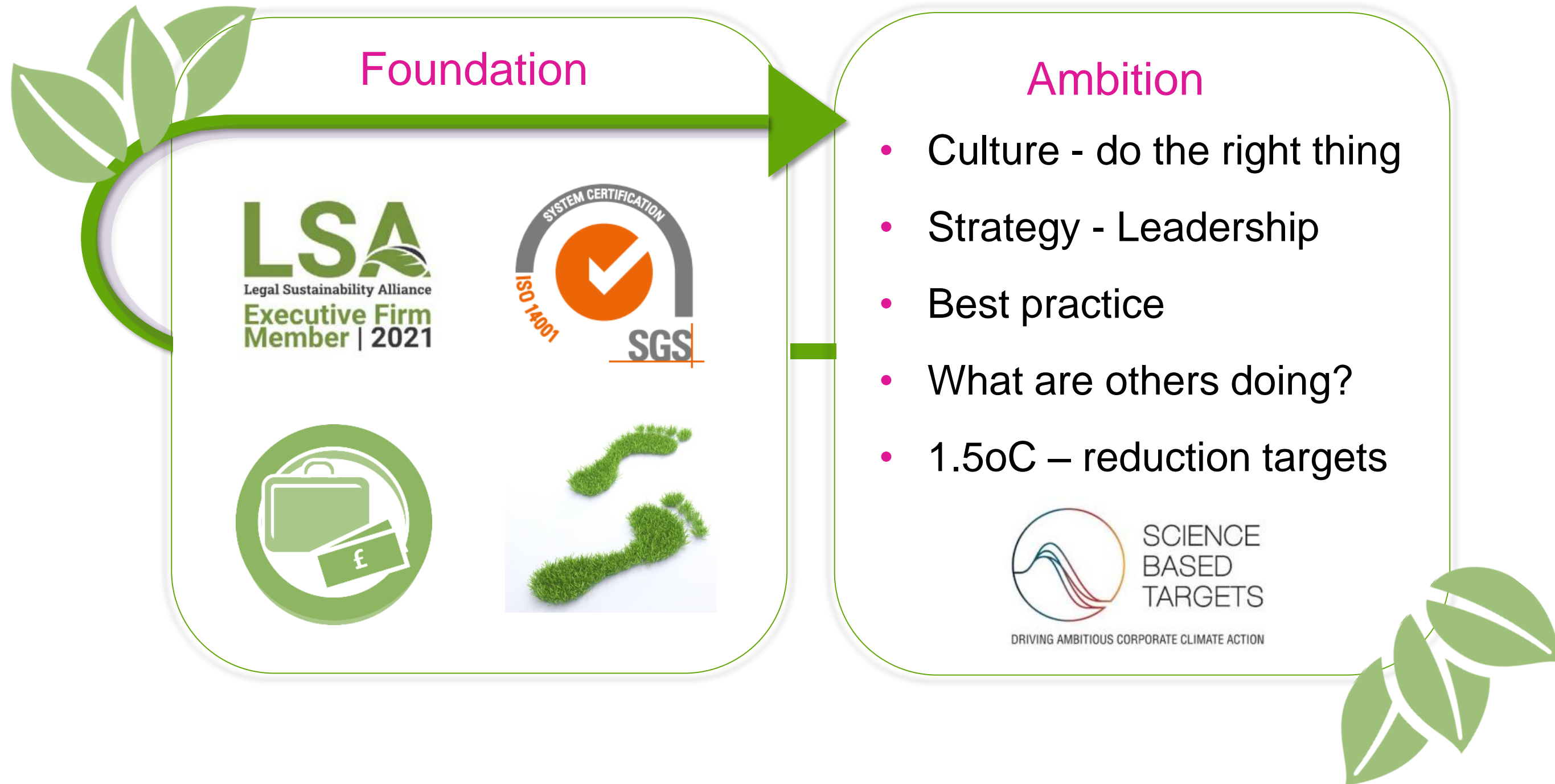
*We are an ambitious, sustainable and inclusive firm that ensures our clients, our people and our wider communities flourish.*



Public Services (Social Value) Act 2012

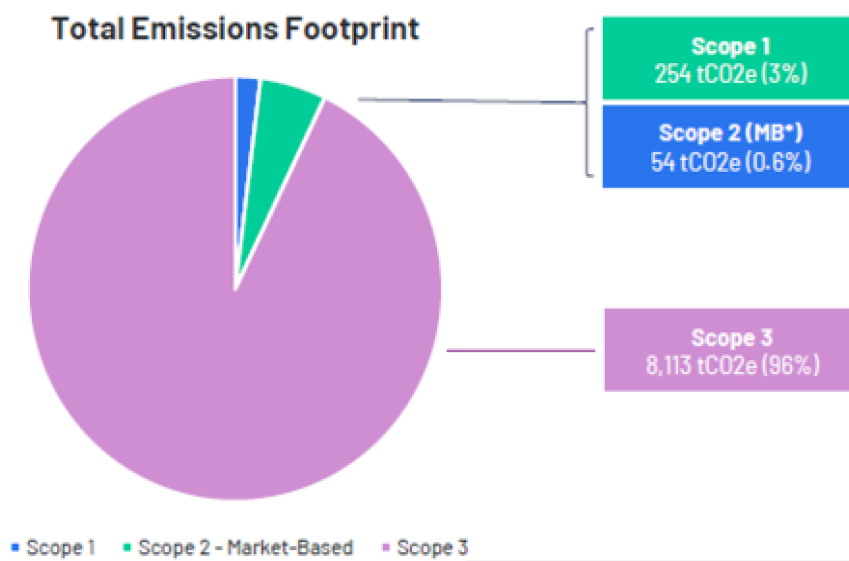


# Determine level of ambition



# Data – Focus on the material elements

## What the data told us

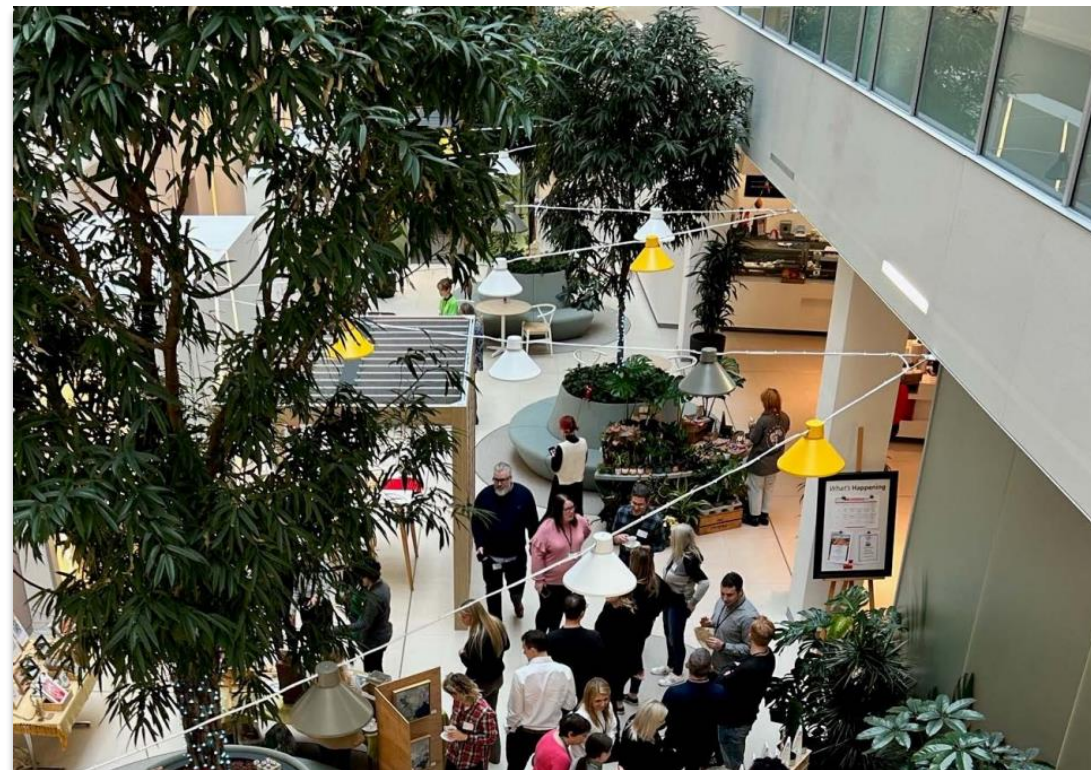


- Scope 1&2 3.6%
- Scope 3 96%
- 75% Purchase of Goods & Services
- 19% Travel
- 6% Capital Goods

## Ambition

- Engage suppliers – 43 account for 80% of emissions
- Commitment to renewables
- Move from gas: district heating
- Business travel focus
- Sustainable commuting
- Hybrid working
- Energy audit
- Adopt lower carbon solutions as and when possible CAPEX
- Offsets and biodiversity

# Holistic approach and collaborations



# Reflect, Learn and Adapt

- Not everything is in our control
- Cost implications
- Market challenges with consultants & offsets
- Standards & terminology evolves

- Carbon accounting is a specialism
- Data verification is improving process
- Action vs 100% data accuracy
- CDP / TCFD helpful frameworks

- More on risks and opportunities
- Supplier engagement isn't immediate
- Evolving ways of working
- Can't please everyone – balance demands



# How to achieve climate business ambitions?

01

Consider the context and business drivers for climate action?



02

Determine level of ambition. Where are we now and where do we want to get to?



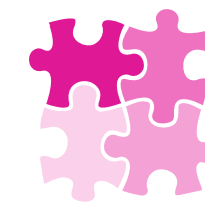
03

Apply a data driven approach – focus on the most material elements



04

Maximise impact taking a collaborative and holistic approach



05

**Reflect, Learn and Adapt**





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